



PORTFOLIO, PROGRAMME AND PROJECT MANAGEMENT

The Costain expertise and understanding of portfolio, programme and project management, combined with our experience and knowledge, enable us to provide customers with tailored, practical solutions to meet their requirements and add value to their portfolio, programme or project.

Our highly qualified portfolio, programme and project management team has the depth of experience and capability to introduce, facilitate or improve organisations with pragmatic, tailored solutions.

We are an APM accredited solutions provider. Our team is made up of specialists across the wide spectrum of portfolio, programme and project associated disciplines. We are able to provide solutions by deploying as either members of a multi-disciplinary team or backed by our organisational capability.

We combine a solid understanding of portfolio, programme and project processes with knowledge and experience of both industrial and public sectors, enabling us to maintain the appropriate focus on our customers' goals to provide them with the practical solutions, tailored to address their specific requirements on time and budget and to the highest quality standards.

Our solution aims to:

- Inform senior management decision making on strategic alignment, prioritisation, risk management and optimisation of resources to successfully deliver the customer's business objectives (portfolio management)
- Identify and realise business outcomes and benefits via programmes
- Successfully deliver project outputs that enable benefits within time, cost and quality restraints.

Our experience

Next generation programme controls

Our team of consultants have been working with a world-leader in nuclear submarine systems and support services, providing expert support in the design and implementation of a major project controls improvement programme. The requirement has arisen due to increased internal and external

pressures, primarily from our customer's main client, the Ministry of Defence [MoD].

Costain was instrumental in initially defining the coherent approach in response to the MoD requirement, and is now supporting each of the six programmes with expert consultancy, across the following work-streams:

- Developing comprehensive integrated baseline plans
- Improving maturity in project controls and risk management
- Establishing internal project control governance and assurance capability
- Supporting the development of the project management capability through coaching and training.

Our consultants applied a structured approach to the above work streams. This has benefited our customer by providing improved risk management, transparency in project controls and ultimately cost savings via an improved programme management solution.



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ENGINEERING TOMORROW...TODAY

Emissions reduction project at St Fergus, Kirremuir and Hatton compressor stations

Costain is National Grid's appointed consultants managing all three projects. This project is for the design and install of three new high voltage electrically driven compression facilities.

Our programme management solution included full end to end services including:

- Project and design management
- Project controls
- Engineering
- Risk management
- SHE
- Cost and commercial
- Specialist services.

One example of our programme management innovation for National Grid was bespoke development of a 'value for money' commercial solution. This included a relational cost capture database to enable rapid and accurate analysis of project costs, forecasting and management of compensation events with the supply chain. This provided the benefits of real-time transparency and accuracy for National Grid in the management of these three significant and complex projects.



BIM change programme for Highways England

We are working in close partnership with Highways England providing consultancy services to develop, implement and roll-out a BIM change programme. This has helped to ensure readiness for BIM Level 2 compliance and longevity of BIM application within Highways England's programme management.

Through collaboration with industry and our supply chain, we developed a digital engineering model. This model provided Highways England with a cutting edge method of viewing information on a national scale. This resulted in improved programme management by providing holistic and subcomponent visibility of details such as risk associated with capital improvement projects.

By working in collaboration with Highways England and our technology partners we continue to develop a leading programme management solution, tailored to the needs of Highways England.

Accreditations and awards

