



2026 AGM Questions and Answers

14 May 2026

Question:

I see net zero is planned for 2045. What interim net zero progress milestones are planned between 2026 and 2045 to ensure this target remains realistic and is not missed?

Response:

Costain's recently publicised Decarbonisation Plan defines our route to net zero by embedding low-carbon, circular and resource-efficient approaches into design, procurement, delivery, enabling sustainable low carbon solutions for our clients. [The Decarbonisation Plan](#) sits within a wider [Sustainability Programme](#) focus, alongside the [Nature Positive Plan](#) and upcoming Climate Resilience Plan and form our 'Safeguarding our planet's future' ambition. These interconnected strategies guide how we work with our customers to accelerate the shift not only to net zero, but towards a regenerative, nature-positive and climate-adaptive economy that delivers long-term value for people, nature, and society.

We know that over 55% of our emissions sit within our use of concrete, steel and fuel and therefore have put in place a number of targets within and associated actions our Decarbonisation Plan that focus on these carbon hotspots. We also know that how we design, procure and engage with our supply chain is key to ensuring we deliver low carbon solutions and have set out a number of targets for our internal functions that will enable these to happen. This will allow us to reduce emissions during design and delivery through our carbon management system process, contract for low carbon within our supply chain and utilise low carbon materials, fuel and energy during our construction

Key Decarbonisation Plan targets include:

- All concrete placed to be rated 'C' or better by 2030 and 'A' by 2045*
- All long steel and rebar to be 'D' rated or better by 2030 and 'A' by 2045**
- All construction sites will be fossil fuel free by 2035

**inline with Arup's Embodied Carbon Classification Scheme for Concrete*

***in line with Global Steel Climate Councils Steel Climate Standard*