



QUALITY POLICY

Costain provides a high-quality professional service to our customers through a commitment to Quality, underpinned by the continuous improvement of our people, processes and systems. This Policy is a declaration of the Board's intent to deliver services in a manner that exceeds customer and stakeholder expectations and complies with legal and regulatory requirements.

Costain operates a Quality Management System which is made available to all employees and relevant stakeholders through 'The Costain Way', which is a risk-based integrated management system complying with the requirements of ISO 9001:2015.

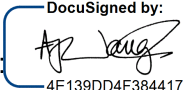
To achieve these requirements, Costain will:

- Conduct all work activities with proper regard for the relevant statutory provisions, codes of practice and other appropriate standards including where specific provisions apply to discrete industries and sectors.
- Ensure all employees, supply chain and contracts embrace an ethos of right first time to deliver excellence, driving outcomes through our sustainable and efficient approach.
- Ensure the Costain Way documents key organisational requirements and services, including controls to mitigate risks.
- Provide risk-based assurance that management controls are effectively implemented across Costain to support early interventions.
- Continually seek to improve performance, enhance the quality of Contract delivery and promote consistency through the application of evidence-based decision making and improvement methodologies.
- Ensure the competence of employees through suitable training and access to appropriate knowledge in the application of the Costain Way and technical standards.
- Ensure that each contract has appropriate Strategy, Contract and Quality Management Plans to ensure successful outcomes through design, delivery and handover.
- Embed feedback from customers to ensure their requirements are understood, consistently met and that satisfaction is maintained.
- Establish measurable objectives; monitor and review them to demonstrate continuous improvement. Ensure and facilitate opportunities for evaluation, learning and sharing to drive more efficient ways of working throughout the organisation through inclusive and open working environments.

It is a company requirement that all employees must implement and comply with standards and expectations outlined in the Costain Way, specifically our mandatory controls (Gates and Must Do statements).

The responsibility for the management and delivery of quality lies with all employees. Achieving quality standards and maximising efficiency should be regarded as having equal importance with health, safety, sustainability, production and the achievement of commercial targets.

This policy will be reviewed annually to ensure the management system is suitable, effective, consistently implemented, and continually improved.

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A Vaughan (Chief Executive Officer)